# Appendix E

# Table A: High level status of all service plan actions tracked on Pentana

|   | Completed | Overdue | Cancelled | Not due | Total |
|---|-----------|---------|-----------|---------|-------|
| Totals                                      | 389       | 29      | 46        | 16      | 480   |
| Since the last report included in the total | 7         |         |           |         |       |

#### Table B: Service plan actions that have been cancelled authorised by SMT

| Action | Reason |
|--------|--------|
| NONE   |        |
|        |        |

## Table C: Service Plan Actions (7) completed

| Action   | Closure Note  | Due Date    | Completed Date |
|--|---|-------------|----------------|
| EH&H CP1 19/20 Address the current NDC capability issue<br>to undertake its Category 1 responsibilities under the Civil<br>Contingencies Act 2004. | New officer started with NDC, refer to the email sent to all staff on the 25th November by Katy Nicholls:<br>"We are pleased to welcome Alex Miles to the Council. Alex is our new Emergency Planning Officer, who will also be covering business continuity issues. I have already set up a number of meetings with managers across the Council to introduce Alex and to ensure that she gains an overview of the Council's business.<br>Alex has recently graduated from Portsmouth University with an MSc in Crisis and Disaster Management. She has just received news that she has passed with distinction, which is super news, and we are very pleased to welcome her to the authority. Congratulations Alex!" | 31-Oct-2019 | 26-Nov-2019    |
| EH&H H 01 18/19 The development of DFGs and loans to secure adaptations and improvements in residential property.                                  | New policy approved on the 4th November 2019, Minute 65 refers.   | 31-Dec-2019 | 26-Nov-2019    |
| EH&H H2 19/20 Provide safe sleep/severe weather provision for rough sleepers beyond 31st March, 2019.  | The Salvation Army Hall has been commissioned to provide the accommodation.   |             |                |

|   | M5 Security has been contracted to provide the housing support and security.   |             |             |
|---|--|-------------|-------------|
| H 03 15/16 Temp accommodation for homeless households.<br>New policy and stategy to be adopted in 2016; conversion of<br>15 Castle Street; purchase of 2x units of TA in Barnstaple<br>and consideration of business cases to support the purchase<br>of a further 2x shared houses | A report on the project was considered by the Strategy and Resources<br>Committee on the 4th November 2019.<br>There was very favourable media coverage of the item, BBC 1 Inside<br>Out SW and BBC Radio Devon. | 30-Nov-2019 | 26-Nov-2019 |
| R 01 19/20 Implementing 'Making Tax Digital' for VAT  | 1st Making Tax Digital submission 18/11/19   | 31-Dec-2019 | 18-Nov-2019 |
| R 02 19/20 Upgrade Civica Financials to v19.0 and roll out web financials to other departments  | System upgraded and migrated to new server. Agreed to close this service plan item as a new item will be added specifically to deal with the roll out of web financials  | 31-Dec-2019 | 18-Nov-2019 |
| V&EM 01 16/17 Continued Review of Assets and identify and dispose of suplus assets to maximise capital receipts   | <b>Closure Note:</b> Continued review of assets and identify and dispose of surplus assets and maximise capital receipts.  | 31-Mar-2020 | 09-Dec-2019 |

Table D: Actions where Heads of Service have requested a revision to the due date and these have been approved by SMT

| HoS            | Code       | Description   | Current due<br>date                | Revised due<br>date request | Reason & (if applicable Officer) requesting this change  |
|----------------|------------|---|------------------------------------|-----------------------------|--|
| JEREMY<br>MANN | H 13 16/17 | Off-site contributions<br>process. Plan the<br>proactive and efficient<br>use of NDC's current<br>pot of commuted sums<br>and possible future<br>sums aligning this with<br>the most appropriate<br>schemes. May sit<br>within Affordable<br>Housing Delivery Plan<br>or as separate policy<br>document with<br>Executive approval. | 30 <sup>th</sup> September<br>2019 | 30 <sup>th</sup> June 2020  | 11-Oct-2019 • AH SPD external research delayed (1st consultant's report deficient & then Altair took more time than expected due to the complexity of affordability issues where there is not existing "standard"/methodology for affordability). due for completion Oct 2019. Consultation planning/planning policy Nov 2019. LPWG Dec 2019. Public consultation Jan 2020 – mid Feb 2020; Policy Cttee March 2020, Full Council April 2020. |

| Code   | Description  | Progress Bar | Latest Note   | Original Due<br>Date | Due Date    |
|--|--------------|--------------|---|----------------------|-------------|
| C&C L 02 19/20 Production of dedicated templates for s106 agreements | Not required | 0%           | 06-Mar-2019 <b>No additional Comments.</b><br><b>Outcome:</b><br>A suite of standard agreements that can be<br>used to speed up the planning process<br><b>Measures:</b><br>Quicker end to end times for planning<br>decisions. | 31-Oct-2019          | 31-Oct-2019 |

|  |  |     | Risks:  |             |             |
|--|--|-----|---|-------------|-------------|
|  |  |     | Lack of use.  |             |             |
|  |  |     | 12-Mar-2019 SMT Extension of Time<br>Request July 2019.   |             |             |
| C&C L 03 19/20 Regulators'<br>Code (came into effect 6th April,<br>2014) Was CSS 03 15/16<br>transferred from EH&H 2015/16<br>Service Plan | Executive approval of a Corporate<br>Enforcement Strategy and Policy.<br>A review of service specific policies<br>against the new framework. | 90% | Trevor Blatchford and I met today (29/01/19).<br>Whilst both of us have drafted Enforcement<br>Policies, neither are close to be being finalised<br>or at a stage ready to consult staff. As such<br>the deadline for the March Executive is<br>unrealistic. We have scheduled a further<br>appointment for the 26 February 2019 to<br>finalise the two documents considering the<br>EHHS one needs to link into the Corporate<br>document and thus this is a partnership<br>project. I have spoken to Bev Triggs to remove<br>this as an item from the March Exec agenda,<br>but I am unable to specify another near<br>alternative date as the meetings have yet to be<br>scheduled for the year. When the Executive<br>schedule becomes available I will provide a<br>further update as to a proposed committee<br>date. | 30-Jun-2015 | 31-Jul-2019 |
|  |  |     | Note from the 2019/20 Service Planning<br>Process - No Extension of Time was<br>Requested   |             |             |
|  |  |     | The Code applies to nearly all non-economic regulators. The guidance needs to be reflected in the Council's enforcement policies. There is an expectation of more performance information being posted on the net, e.g. performance against service standards, number of complaints and hearings, etc. A paper setting out the implications of the Code and an action plan, will be presented to SMT/Leadership Team in Q4 2014/15.   |             |             |

|   |   |     | A meeting took place on the 03.12.18 with<br>Trevor Blatchford, Jeremy Mann and Katy<br>Nicholls to discuss the development of the<br>Corporate Enforcement Policy. A decision was<br>made that an overarching document would be<br>produced by TB, with service specific<br>documentation then being embedded via links<br>or similar for the following service areas:<br>Environmental Health and Housing Services;<br>Planning; Building Control; Car Parks; Estates<br>(Gypsies and Travellers); and possibly<br>Benefits/Council Tax. Furthermore there was<br>an agreement that TB would lead on the<br>production of a separate corporate Works in<br>Default policy with a timescale for completion<br>April - June 2019. A further meeting was<br>scheduled on the 18.12.18 with TB and KN to<br>discuss the EHHS service specific<br>Enforcement Policy elements, which KN will<br>lead on. The timescale agreed for the<br>completion of the Corporate Enforcement |             |             |
|---|---|-----|---|-------------|-------------|
| CE ED 01 17/18 Establish<br>appropriate partnership<br>structures to deliver Barnstaple<br>development projects | 2018/19: Proposal to Executive.<br>Establish regeneration<br>board/steering group or similar.<br>Deliverable masterplan for<br>Barnstaple with key sites being<br>delivered for regeneration,<br>improvement, and/or housing inc.<br>car parking:<br>* North Walk<br>* Belle Meadow<br>* Cattle Market car park | 70% | <ul> <li>Policy is prior to April 2019, and thus the item has been placed on the Forward Plan for Executive on 04.03.19 and subsequently the 13.03.19 Full Council.</li> <li>21-May-2019 Growth is now North Devon Futures and a draft PGG is with SMT colleagues. We are having a first partner meeting in June of the proposed governance partners. As the partners largely coincide this will be a North Devon Futures partnership with its initial focus being on Barnstaple.</li> <li>Informal engagement with partners has been underway with a first formal meeting planned for June.Request Revised Due Date: 31st October 2019</li> </ul>  | 30-Jun-2017 | 31-Oct-2019 |

|   | * Queen Street / Bear Street.   |    |  |             |             |
|---|---|----|--|-------------|-------------|
|   | * Mill Road / Pottington / Pilton<br>Park.  |    |  |             |             |
|   | * Seven Brethren (specific project<br>has commenced see 2016/17<br>action relating to specific 7BB<br>project.  |    |  |             |             |
|   | OPE funding of £75k for Barnstaple<br>and Ilfracombe site assessment /<br>masterplanning work. Undertake<br>Barnstaple masterplan. Car parking<br>study now competed. Overaching<br>Flood Study completed. identify key<br>projects and agree programme to<br>deliver. PID required if any NDC<br>site is evaluate as suitable to host<br>development. Undertake site<br>specific work to deliver (mini-<br>masterplans. SDBs/SPDs,<br>marketing, investor engagement,<br>de-risking work). Secure additional<br>external funding where available.<br><b>2017/18:</b> Agree approach with key<br>members. |    |  |             |             |
|   |   |    | 03-Apr-2019 <b>Outcome</b> :   |             |             |
| CE HR 01 19/20 Employee<br>Wellbeing Strategy | Report to SMT   | 0% | A suite of prevention / early intervention /<br>support mechanisms such as Counselling<br>Occupational Health Trauma Risk<br>Management (TRiM), Appropriate training<br>such as breakaway,<br><b>Measures:</b><br>Reduced sickness absence; employees<br>feeling more supported; increased morale;<br>sustained resilience; culture change | 30-Sep-2019 | 30-Sep-2019 |

|  |   |     | Risks:  |             |             |
|--|---|-----|---|-------------|-------------|
|  |   |     | Lack of funding; Lack of employee<br>engagement; no cultural change   |             |             |
| CE P 07 17/18 Complete review<br>of business processes to ensure<br>external customer focus. | Work has been substantially<br>completed on reviewing core<br>business activities with associated<br>training notes. However, a further<br>review is now required to<br>demonstrate specific engagement<br>with the customer. | 75% | <ul> <li>10-Oct-2019 Process review (Vanguard) has been initiated to start tomorrow 09/10/19 for planning applications and enforcement with a timetable to compete by 13/11/19. Teams have been assembled internally who are embedded within the system.</li> <li>In January 2020 we have planned to analyse the difference in end to end determination periods to ascertain progress.</li> <li>As part of Phase 2 of the ICT project we have identified several other subjects that require reviews such as S106; we have begun development of the monitoring module of MasterGov package</li> </ul> | 31-Dec-2017 | 30-Sep-2019 |
| E&LC 02 19/20 Household<br>Canvass 2018  | Household Enquiry forms to 47,000<br>Households to collate information<br>for New Register of Electors to be<br>published on 1st December 2019  | 0%  | 03-Apr-2019 Additional Comments:<br>Cost to be met by budget and cabinet office<br>funding.<br>Outcome:<br>Accurate/up to date Register of Electors   | 30-Nov-2019 | 30-Nov-2019 |
| ED 11 15/16 Water Sports<br>Centre, Ilfracombe   | <ol> <li>Development of oven ready,<br/>consented project.</li> <li>Secure gran funding and<br/>commercial income to deliver.</li> <li>Business case required if NDC<br/>financial input required.</li> </ol>                 | 66% | <ul> <li>13-Mar-2019 An Extension of Time was<br/>approved as part of the 2019/20 Service<br/>Planning Process: Original Due Date 30<br/>June 2016 now December end 2019. £1.6m<br/>funding in place, including revenue funding for<br/>WDO Retender process commenced.</li> <li>HRO/MMO licence target date January 2019.</li> <li>Start on site March 2019, completion<br/>December 2019.</li> </ul>  | 30-Jun-2017 | 31-Dec-2019 |

| EH&H 05 17/18 Establish<br>Selective Licensing in Ifracombe<br>(Part 3 Housing Act 2004)   | Business case required (Fire case model).   | 55% | 15-Oct-2019 SMT approved EOT until 31<br>December 2019.   | 30-Apr-2017 | 31-Dec-2019 |
|--|---|-----|---|-------------|-------------|
| EH&H EP 01 18/19 To<br>implement PSPOs in response to<br>the issues affecting ND<br>communities regarding street<br>drinking and dogs. | Council uses PSPOs to prohibit<br>specified activities, and/or requires<br>certain things to be done by people<br>engaged in particular activities,<br>within defined public areas. | 40% | 20-May-2019 Report prepared for Exec,<br>circulated internally, postponed due to<br>elections. Current proposal to submit to<br>Strategy and Resources Committee July 2019,<br>seeking permission for consultation to<br>proceed.<br>Request revised due date: 31 December<br>2019  |             | 31-Dec-2019 |
| EH&H L1 19/20 Increase the capability of the Licensing Service.  | Review commissioning<br>arrangements through the<br>appointment of an additional 0.5<br>FTE Licensing Officer.  | 80% | 10-Jul-2019 Request extension to 31st<br>October 2019, to complete the recruitment of<br>new officers for commercial and residential<br>licensing.  | 01-Apr-2019 | 31-Oct-2019 |
| H 02 16/17 Works in Default<br>Policy and procedures   | Develop policy and understand<br>necessary internal resources<br>required to support new processes<br>and procedures. Report to<br>Executive to adopt to change.                    | 50% | 12-Mar-2019 No Extension of Time was<br>requested as part of the 2019/20 Service<br>Planning Process: A meeting took place on<br>the 03.12.18 with Trevor Blatchford, Jeremy<br>Mann and Katy Nicholls to discuss the<br>development of the Corporate Enforcement<br>Policy. A decision was made that an<br>overarching document would be produced by<br>TB, with service specific documentation then<br>being embedded via links or similar for the<br>following service areas: Environmental Health<br>and Housing Services; Planning; Building<br>Control; Car Parks; Estates (Gypsies and<br>Travellers); and possibly Benefits/Council Tax.<br>Furthermore there was an agreement that TB<br>would lead on the production of a separate<br>corporate Works in Default policy with a<br>timescale for completion April - June 2019. A<br>further meeting was scheduled on the<br>18.12.18 with TB and KN to discuss the EHHS<br>service specific Enforcement Policy elements, | 31-Dec-2016 | 31-Oct-2019 |

|   |  |     | which KN will lead on. The timescale agreed<br>for the completion of the Corporate<br>Enforcement Policy is prior to April 2019, and<br>thus the item has been placed on the Forward<br>Plan for Executive on 04.03.19 and<br>subsequently the 13.03.19 Full Council. |             |             |
|---|--|-----|---|-------------|-------------|
| H 02 16/17 Works in Default<br>Policy and procedures  | Develop policy and understand<br>necessary internal resources<br>required to support new processes<br>and procedures. Report to<br>Executive to adopt to change.   | 50% | 12-Jul-2019 This is a major and complex area<br>and work is on-going.<br>Request a revised due date: 31st October<br>2019   | 31-Dec-2016 | 31-Oct-2019 |
| O 03 16/17 Effective and<br>Coordinated management of the<br>bus station  | External management of the facility  | 50% | 17-May-2019 Meeting with operator<br>Stagecoach on 5 June 2019 to discuss future<br>plans and associated improvements. Links to<br>TS 02 15/16.<br>Request revised due date: 31 December<br>2019  | 30-Jun-2017 | 31-Dec-2019 |
| OS CREM 03 19/20 Improve<br>disabled access on south<br>perimeter of Painters (perimeter<br>of Poets) in memorial gardens | Remove large hedge and widen paths   | 40% | 10-Oct-2019 Works commencing 21/10/19 -<br>completion anticipated 15/11/19.<br>REQUEST REVISED DUE DATE: 28<br>NOVEMBER 2019  | 31-Jul-2019 | 28-Nov-2019 |
| OS PARK 02 19/20 Replace<br>Handheld or install RIALTO<br>software on to smartphones                                      | Via prcurement PAG bid. Handheld<br>devices are now end of life.<br>Preference is for the software to be<br>moved to mobile phone devices<br>rather than have both handhelds<br>and phones . Phones have already<br>been replaced with Samsung 8s<br>which are able to support RIALTO. | 95% | 08-Oct-2019 All mobile devices now have<br>Rialto software installed & are being tested w/c<br>7th Oct. It is planned to go fully live w/c 14th<br>Oct & will form part of the handover to the new<br>Parking Mgr on Tuesday 8th Oct.                                 | 31-Jul-2019 | 31-Jul-2019 |

| OS PARK 04 19/20 Carry out<br>review of parking team and<br>parking policies. | Via Parking Manager. Working in<br>partnership SMT, HR & Unison put<br>in place policies and procdures for<br>staff and ClIrs. parking<br>concessions. Review the current<br>parking team polices procedures<br>and practices. Provide updates to<br>SMT on progress. To also include<br>evaluation of current parking team<br>structure. | 10% | 08-Oct-2019 Only progress during my<br>secondment was a Policy meeting between<br>HR & Unison w/c 30th Sept where it was<br>decided not to progress with Natalie Nolans<br>proposals & to defer further progress until new<br>Parking Mgr in position.   | 30-Sep-2019 | 30-Sep-2019 |
|---|---|-----|--|-------------|-------------|
| OS W&R 06 19/20 Increase O<br>Licence Capacity                                | Increase LGV Vehicle capacity from 48 to 65   | 20% | 15-Oct-2019 SMT approved an extension of<br>time until December end 2019. WE are very<br>close to our 48 number limit, this is why we<br>wish to extend to ensure we have sufficient<br>slack should we increase the numbers. We will<br>be applying to increase this to 60 vehicles.  | 30-Jun-2019 | 31-Dec-2019 |
| OS W&R 08 19/20 Vehicle Wash<br>Provision                                     | Investigate whether we can<br>increase resource in vehicle<br>washing (under body/chassis wash<br>& Pressure washers)   | 25% | 10-Oct-2019 No further update – awaiting response from Property Team.  | 31-Mar-2019 | 31-Oct-2019 |
| P 02 16/17 Upgrade the planning database (data and spatial)                   | Upgrade the planning database<br>(data and spatial) to provide a<br>better quality of information storage<br>for both internal use and public<br>access. PAG required as part of a<br>revised corporate ICT strategy.   | 75% | 10-Oct-2019 MasterGov went live on 03/07/19;<br>development has begun to digitalise the<br>planning service and hold listed building/ Tree<br>Protection Order registers, S106 monitoring<br>module and Policy monitoring. We are also<br>working with our supplier and ICT to plan for<br>mobile and remote working solutions | 30-Apr-2017 | 31-May-2019 |
| P NDGA 01 19/20 North Devon<br>'Futures'                                      | Plan for transformative levels of<br>housing and employment growth<br>through innovative and sustainable<br>new communities, with the support<br>of partners.<br>Specifically:<br>- Develop an ambitious vision<br>- Agree appropriate governance   | 20% | 12-Jul-2019 Bid was submitted, unsuccessful<br>but awaiting constructive feedback.<br>Request revised due date: 31 October 2019  | 31-Mar-2019 | 31-Oct-2019 |

|  | <ul> <li>Establish a programme/route map<br/>with defined tasks and milestones</li> <li>Council taking commercial<br/>approach e.g. South Molton land<br/>acquisition Review of LP to be<br/>undertaken within three year<br/>period, to include option for new<br/>settlement</li> </ul> |    |  |             |             |
|--|---|----|--|-------------|-------------|
| P NDGA 03 19/20 Economic<br>Strategy - North Devon and<br>Torridge | Joint with TDC to cover 'Northern<br>Devon' Use of internal and ND+<br>resource. Establish steering group<br>to include key stakeholders already<br>engaged in agendas (Petroc, ND+,<br>LEP).   | 0% | <ul> <li>13-Mar-2019 Additional Comments</li> <li>Funding for new/refreshed data sets or launch event/consultation.</li> <li>New budget item</li> <li>Outcome:</li> <li>New Strategy adopted - 5 year plan.</li> <li>Measures:</li> <li>Produced as a 'productivity strategy' for Northern Devon to sit under the LEP</li> <li>Productivity Strategy/emerging Local Industrial Strategy.</li> <li>Risks:</li> <li>Capacity to deliver.</li> <li>Gaining consensus across the sub region (joint with TDC).</li> </ul> | 31-Dec-2019 | 31-Dec-2019 |
| P PBP 02 19/20 Barnstaple<br>Town Centre Vision                    | Master planning for Barnstaple<br>Town Centre - consultation to<br>establish future vision for town, the<br>"what, why and how" working with<br>partners, stakeholders and the<br>local community.  | 0% | 14-Mar-2019 Additional Comments:<br>£20,000 already approved by Executive<br>Conservation Statement for the Mound and<br>surroundings to be funded by Historic England<br>(£10,000)<br>Outcome:  | 31-Jul-2019 | 31-Jul-2019 |

|   |  |    | A clear vision for the future of the commercial<br>heart to allow funding bids and marketing.<br>To include the town centre and historic heart<br>around Castle Mound<br><b>Measures:</b><br>Clear vision with buy in from all parties<br><b>Risks:</b><br>No consensus on the future for the town lack<br>of buy in |             |             |
|---|--|----|--|-------------|-------------|
| P PBP 05 19/20 Sustainable<br>business led Barnstaple Town<br>Centre Management | Increase business engagement<br>with BTCM. Possibly reconsider<br>BID. | 0% | 14-Mar-2019 <b>No additional comments.</b><br><b>Outcome:</b><br>Robust and sustainable partnership model<br><b>Measures:</b><br>Increase in members / income<br><b>Risks:</b><br>Poor buy in from business community  | 31-Dec-2019 | 31-Dec-2019 |
| P SS 01 19/20 Tourism Strategy<br>Actions - ND and Torridge                     | Initial works to test viability of a<br>Tourism BID                    | 0% | 14-Mar-2019 Additional Comments:<br>Development of L&L BID<br>Explore potential for T Bid<br>Outcome:<br>Strategy now available<br>Measures:<br>Timescales to be agreed with partners -<br>TDC/NDMB<br>No Risks.   | 31-Dec-2019 | 31-Dec-2019 |

| P SS 08 19/20 Affordable<br>Housing Supplementary<br>Planning Document         | Consultation on draft SPD prior to adoption              | 0%  | 29-Mar-2019 <b>No additional comments.</b><br><b>Outcome:</b><br>Planning guidance to supplement adopted<br>local plan policies.<br><b>Measures:</b><br>Adoption of SPD<br><b>Risks:</b><br>Government policy changes  | 31-Oct-2019 | 31-Oct-2019 |
|--|--|-----|--|-------------|-------------|
| P SS 09 19/20 Green<br>Infrastructure Supplementary<br>Planning Document       | Consultation on draft SPD prior to adoption              | 0%  | 29-Mar-2019 <b>No additional comments.</b><br><b>Outcome:</b><br>Planning guidance to supplement adopted<br>local plan policies<br><b>Measures:</b><br>Adoption of SPD<br><b>Risks:</b><br>Government policy changes   | 31-Aug-2019 | 31-Aug-2019 |
| RS 04 16/17 To implement the<br>requirements of the Enterprise<br>Bill 2015/16 | Significant expansion of the<br>Primary Authority Scheme | 25% | <ul> <li>15-Oct-2019 This action was closed without approval from SMT to cancel this action.</li> <li>The action has been re-opened - where SMT can consider the reasons for cancellation.</li> <li>Officers (JWM and PC) attended the Food standard Agency's Strategic update event on the 1st October.</li> <li>New draft standards have the potential to increase the time needed to administer the council's current primary authority relationships.</li> </ul> | 30-Apr-2017 | 01-Aug-2019 |

|   |                        |     | The draft documents are available at<br>https://www.food.gov.uk/primary-authority-<br>national-inspection-strategy.<br>PC(Food/ HSW Lead) will review the potential<br>impact of these changes and report with<br>recommendations in Q1 2020/21.<br>In the interim it is proposed to cancel this<br>action. |             |             |
|---|------------------------|-----|---|-------------|-------------|
| TS 02 15/16 Barnstaple Bus<br>Station Refurbishment - On Hold | Business case approved | 50% | 17-May-2019 Project links with O 03 16/17<br>Management of Bus Station and some<br>refurbishment has taken place; £80k Capital<br>Programme budget remaining. Meeting<br>Planned with Stagecoach on 5 June 2019 to<br>move further forwards.<br>Request revised due date: 31st December<br>2019             | 31-Mar-2016 | 31-Dec-2019 |
| TS 04 16/17 Barnstaple Bus<br>Station Refurbishment           |                        | 0%  | 29-Mar-2019 <b>Request date extension to Dec</b><br><b>2019-</b> links to O3 16/17  | 31-Mar-2018 | 31-Dec-2019 |

#### Table F: Key Performance Indicators : Last year's data + this year's results

| PI Code & Short Name  | Data Q1<br>2018/19 & | Data Q2 | Data Q3 | Performance<br>Data Q4<br>2018/19 &<br>2019/20 | Year End<br>Target | Year End<br>Result | Current<br>Target | Latest Note &<br>History |  |  |
|---|----------------------|---------|---------|--|--------------------|--------------------|-------------------|--------------------------|--|--|
| Planning  |                      |         |         |  |                    |                    |                   |                          |  |  |
| NI 155 <b>Number</b> of affordable homes delivered (cumulative <sup>1</sup> ) | 42                   | 58      | 100     | 146  |                    | 146                |                   |                          |  |  |

<sup>&</sup>lt;sup>1</sup> NI 155 changed from Gross to Cumulative

|   | 28    | 45    | 74    |       |       |       |       |                    |
|---|-------|-------|-------|-------|-------|-------|-------|--------------------|
| NI 157a <b>Percentage</b> of major                                    | 61    | 100   | 85    | 100   | 45    | 86.5  | 45    |                    |
| applications processed within 13                                      |       | 100   | 00    | 100   | -10   | 00.0  | -0    |                    |
| weeks   | 83    | 90    | 100   |       |       |       |       |                    |
| NI 157b <b>Percentage</b> of minor planning applications processed    | 95    | 97    | 98    | 100   |       | 98.75 | 75    |                    |
| within 8 weeks  | 91    | 95.19 | 96.6  |       |       |       |       |                    |
| NI 157c Percentage of other   | 98    | 99    | 99    | 98    | 85    | 98.5  |       |                    |
| applications processed within 8 — weeks                               | 95    | 95.68 | 94.1  |       |       |       | 85.00 |                    |
| Waste & Recycling   |       |       |       |       |       |       |       |                    |
| L82(i) Total <b>percentage</b>  | 49.16 | 48.02 | 42.6  | 41.8  |       |       |       | Quarter 3 data not |
| domestic waste recycled or<br>composted                               | 50.91 | 50.77 |       |       |       |       | 46.00 | yet available      |
| Finance   |       |       |       |       |       |       |       |                    |
| BV8 Percentage of invoices  | 97.39 | 93.13 | 95.99 | 97.28 | 97    | 95.95 |       |                    |
| paid on time  | 96.52 | 95.76 | 95.7  |       |       |       | 97.00 |                    |
|   | 28.81 | 56.14 | 82.98 | 97.07 | 98.00 | 97.07 |       |                    |
| BV9 <b>Percentage</b> of Council Tax collected                        | 28.59 | 55.63 | 82.33 |       |       |       | 98.00 |                    |
| BV78a (M) <b>Speed</b> of processing<br>- new Housing Benefit/Council | 23.2  | 24.7  | 19.6  | 16.9  | 28.00 | 21.1  |       |                    |
| Tax Benefit claims  | 21.5  | 17.3  | 17.8  |       |       |       | 28.0  |                    |
| BV10 Percentage of Non-   | 32.14 | 57.31 | 81.89 | 97.04 | 99.05 | 97.04 |       |                    |
| domestic Rates Collected  | 31.96 | 57.45 | 81.30 |       |       |       | 99.05 |                    |

| PI Code & Short Name                                 | Performance<br>Data Q1<br>2018/19 &<br>2019/20 | Performance<br>Data Q2<br>2018/19 &<br>2019/20 | Data Q3<br>2018/19 & | Performance<br>Data Q4<br>2018/19 &<br>2019/20 | Year End<br>Target | Year End<br>Result | Current<br>Target | Latest Note &<br>History |
|--|--|--|----------------------|--|--------------------|--------------------|-------------------|--------------------------|
| Property & Technical                                 |  |  |                      |  |                    |                    |                   |                          |
| L728 <b>Percentage</b> of the gross                  | 95.40  | 95.40  | 95.40                | 95.40  |                    |                    |                   |                          |
| internal area of the investment estate currently let | 95.21  | 98.26  | 98.26                |  |                    |                    |                   |                          |
| L168 Income per car park P&D                         |  |  |                      |  |                    |                    |                   |                          |
| ticket   | July £1.72                                     | Sept £1.71                                     | Dec £1.59            | April £1.69                                    |                    |                    |                   |                          |
|  | June £1.69                                     | Sept £1.74                                     | Dec £1.62            |  |                    |                    | 1.78              |                          |

| PI Code & Short Name                                       | Performance<br>Data Q<br>2018/19 &<br>2019/2020 | Performance<br>Data Q2<br>2018/19 &<br>2019/20 | Performance<br>Data Q3<br>2018/19 &<br>2019/20 | Performance<br>Data Q4<br>2018/19 &<br>2019/20 | Year<br>End<br>Target | Year<br>End<br>Result | Current<br>Target | Latest Note &<br>History |
|--|---|--|--|--|-----------------------|-----------------------|-------------------|--------------------------|
| Building Control   |   |  |  |  |                       |                       |                   |                          |
| L300 Building Regulation Full                              | 99  | 97   | 96   | 97   | 95%                   | 97.25%                | 95%               |                          |
| Plan applications determined in 2 months                   | 99  | 96   | 100  |  |                       |                       | -                 |                          |
| L301 Building Regulation<br>Applications examined within 3 | 95  | 92   | 87   | 89   | 95%                   | 90.75%                | 95%               |                          |
| weeks  | 84  | 90   | 98   |  |                       |                       |                   |                          |
| L302 Average time to first response (Days)                 | 11  | 13   | 12   | 12   | 10                    | 12                    | 10                |                          |
|  | 12  | 10   | 8  |  |                       |                       | -                 |                          |

| PI Code & Short Name                     | Performance<br>Data Q<br>2018/19 &<br>2019/2020 | Performance<br>Data Q2<br>2018/19 &<br>2019/20 | Performance<br>Data Q3<br>2018/19 &<br>2019/20 | Performance<br>Data Q4<br>2018/19 &<br>2019/20 | Year<br>End<br>Target | Year<br>End<br>Result | Current<br>Target | Latest Note &<br>History |
|--|---|--|--|--|-----------------------|-----------------------|-------------------|--------------------------|
| Customer Services & Commu                | inications                                      |  |  |  |                       |                       |                   |                          |
| L999 Feedback Customer<br>Satisfaction % | 57%   | 50%  | 38%  | 39%  | 50%                   | 46%                   |                   |                          |
|  | 57%   | 49%  | 40%  |  | 50%                   |                       | 50%               |                          |
| L997 Customer Service                    | 95%   | 91%  | 98%  | 94%  | 90%                   | 94.5%                 |                   |                          |
| Satisfaction %                           | 95%   | 92%  | 93%  |  | 90%                   |                       | 90%               |                          |
| L998 Media Satisfaction %                |   |  | 1  |  |                       |                       |                   |                          |
| Annual                                   | Annual  |  |  |  | 90%                   | 100%                  | 90%               | 1                        |

|   | 137  | 288  | 472  | 636  | 664 | 636  |      |               |
|---|------|------|------|------|-----|------|------|---------------|
| LEHH014 Food Hygiene<br>Interventions <b>Completed</b>                      | 91   | 301  | 457  |      | 892 |      |      |               |
| LEHH015 <b>Percentage</b> of Food<br>Hygiene Due Interventions<br>Completed | 26   | 69.9 | 63.5 | 95.8 | 100 | 95.8 | 100  |               |
|   | 10.2 | 43.8 | 66.3 |      | 100 |      |      |               |
| LEHH016 Housing Options -   | 130  | 123  | 188  | 191  |     | 632  | Data | 79 Prevention |
| Number of Homelessness Prevented & Relieved                                 | 162  | 165  | 113  |      |     |      | only | 34 Relief     |

| LEHH017 Housing Options -<br><b>Number</b> of Households<br>Accommodated in Temporary<br>Accommodation | 28<br>24 | 33<br>37 | 28<br>29 | 32      | 121 | Data<br>Only |                        |
|--|----------|----------|----------|---------|-----|--------------|------------------------|
| LEHH019 Housing Standards -<br>Number of DFG's Completed &   | 7        | 23       | 73       | 96      | 96  | only         | Total value - £732,362 |
| Monies Paid  | 20       | 68       | 104      |         | 96  | onny         |                        |
| LEHH026 <b>Number</b> of NDC Lets<br>Through DHC   | 69       | 41       | 66       | 60      | 236 | Data<br>only |                        |
| Through Drie   | 70       | 71       | 87       |         |     |              |                        |
| LEHH020 Housing Standards –<br>the <b>level</b> of unmet demand for<br>DFGs                            | 282,301  | 297,509  | 261,228  | 279,468 |     | Data<br>only |                        |
|  | 269,616  | 163,468  | 293,164  |         |     | Data<br>only |                        |

#### 2. Constitution Context

| Appendix and | Referred or      |
|--------------|------------------|
| paragraph    | delegated power? |
| 5.5          | Delegated        |

#### 3. Statement of Internal Advice

3.1 The author (below) confirms that advice has been taken from all appropriate Councillors and officers.

Author: Sarah Higgins Date: 17<sup>th</sup> January 2020 Reference: Executive Performance Report January 2020